LEADERSHIP CLINICAL IMMERSION
NUR 460 - Section 001
5 Lecture/Recitation/Discussion Hours: 2, Lab Hours: 9 (2-9)
Tuesdays, 8:00 am – 9:50 am; A131 Life Sciences Building
Fall 2011

Catalog Course Description: Theories, principles, and practices of leadership, management, and nursing care delivery systems in a variety of agency settings. Application of theories and principles is in a mentored practicum.

Additional Course Description: NUR460 will cover the main theories, principles, and practices of nursing leadership, management, and care delivery systems in a variety of agency settings. A systematic application of these theories and principles will occur during each student’s mentored clinical experiences and during clinical seminar activities.

Course Objectives: At the end of this course, students will:
1. Communicate effectively within complex health care organizations to optimize patient care. (Communication)
2. Demonstrate a high level of clinical decision-making utilizing principals of ethics, evidenced based practice, theory and creativity. (Critical Thinking).
3. Analyze data to create nursing care-plans and coordinate resources to implement quality and safe nursing care. (Nursing Therapeutics’)
4. Appreciate the impact of complex health care systems, payment structures, costs, inefficiencies, inequality of access and utilization of care available for diverse populations (Health Promotion and Risk Reduction).
5. Implement theories and principles to organize workflow, prioritize care, delegate tasks and manage care processes for multiple patients. (Illness and Disease Process).
6. Incorporate personal and professional leadership characteristics in-patient care (Leadership)
7. Applies ethical principles in patient care. (Ethical Practice)
8. Integrate data related to patient values, clinical expertise and evidence in the provisions of evidence based care and leadership. (Evidence Based Practice)
9. Analyze the diverse influences affecting an organization’s worksite culture. (Global and Cultural Competency)

Prerequisites: NUR 435 and NUR 440 and NUR 450 and completion of Tier I writing requirement.

Co-requisites: NUR 470 concurrently or NUR 480 concurrently.

Professional Standards & Guidelines: The curriculum is guided by the following documents:

Course Coordinator: Della Hughes Carter, RN, MSN, GNP-BC
Contact Information:
Office: 141 W. Owen Hall
Office Phone: (517) 432-6673
E-mail: dellahc@msu.edu
Office Hours: by appointment
Note: Times can be arranged to accommodate student schedules.

MSU Clinical Instructor: groups of NUR 460 students will be assigned a Clinical Instructor. Your Clinical Instructor will help you coordinate your clinical experiences, evaluate your clinical written work, and is the instructor for your clinical seminars.

Instructor Contact Information:

Faculty: Della Hughes-Carter, MSN, GNP-BC
Office: W-141 W. Owen Hall, Office
Phone: office 517-432-6673, cell: 517-230-6892;
E-mail: dellahc@msu.edu
Office Hours: please call or e-mail to arrange.
Note: Times can be arranged to accommodate student schedules.

Faculty: Patrick Crane, MSN, RN
Office: W146 Owen Graduate Hall
Phone: 517-353-4664
E-mail: cranepat@msu.edu
Office Hours: please call or e-mail to arrange
Note: Times can be arranged to accommodate student schedules.

Faculty: Jacqueline Wright, MSN, RN
Office: W125 Owen Graduate Center
Phone: 517-353-8677
E-mail: jackiew@msu.edu
Office Hours: Please e-mail to arrange
Note: Times can be arranged to accommodate student schedules.

Faculty: Amy Hoffman, PhD, RN
Office: 422-A West Fee Hall
Phone: 517-355-8348
E-mail: amy.hoffman@hc.msu.edu
Office Hours: please e-mail to arrange
Note: Times can be arranged to accommodate student schedules.

Faculty: Dawn Frambus (Teaching Assistant)
Office: TBA
Phone: TBA
E-mail: dawn.frambus@hc.msu.edu
Office Hours: please e-mail to arrange
Note: Times can be arranged to accommodate student schedules.

Faculty: Susan Godfrey
Office: TBA
Phone: TBA
E-mail: susan.godfrey@hc.msu.edu
Office Hours: please e-mail to arrange
Note: Times can be arranged to accommodate student schedules.
Instruction:
Methodology: Your NUR 460 course activities will include: a) classroom faculty lectures, guest speaker presentations, in-class group work discussions and activities, and b) supervised clinical experiences and clinical seminars outside of class. All assigned text and article readings are expected to be completed prior to the indicated class time. Each student is responsible for understanding both the assigned readings and all content presented in class, and is expected to actively participate during in-class group activities and clinical seminar discussions.

Textbook Information and Resources:

Required Texts:

There is no assigned reading packet, although articles will be assigned during the semester. Each of these articles will be available through the MSU Library homepage or in PDF form.

Required Resources, References, Supplies:
ANGEL Help Line
1.800.500.1554 (24 hrs, 7 days/week)
517.355.2345 (24 hrs, 7 days/week)
www.angel.msu.edu (ANGEL Help link in upper right corner) Always check with the ANGEL Help Line first!

Evaluation:

Major Course Components and Evaluation:
1) Classroom – Theory equal to 60% of total grade:
   i) Three exams (each exam 50-item)
   ii) In-class assignments

2) Clinical Experience equal to 40% of total grade:
   i) Precepted clinical
   ii) Clinical Seminar
   iii) Written assignments integrated with the clinical experience
   iv) Simulate experience in the *Learning Assessment Center*
   v) Lab module for starting intravenous catheters

Classroom – Theory:
1. Three Examinations will be administered. Each exam will be comprised of 50 questions that are multiple-choice items or true-false in format.
2. In class exercises are randomly placed throughout the semester that are only available to students who attend class the day of the in class assignment. For students with an excused absence, notifying the instructor before the absence may be assigned an alternate paper.

Clinical Experiences; Precepted Clinical: a total of 135 clinical hours, each student will acquire clinical nursing leadership experiences as negotiated and scheduled with a Clinical Preceptor in consultation with their Clinical Instructor. Students are expected to seek additional learning experiences that address self and preceptor-identified learning needs, ensuring a nursing leadership focus for most clinical activities. Please review the role expectation lists of the: a) Student, b) Preceptor, and c) Clinical Instructor in the Preceptor Packet. In most cases your clinical experience will be generally comprised of the following activities:
Provision of direct nursing care is in full shifts of the preceptor’s schedule. The FIRST possible date you may start your clinical experiences is determined by your Clinical Instructor.

1. Provision of comprehensive nursing care to clients including the administration of medications, following the documented nursing care plan and treatments as appropriate. The type and number of clients will be determined and adjusted by the Preceptor and/or Clinical Instructor for the setting in which the student is assigned.
   a. Each student is expected to assume primary care for four no more than five patients (or its equivalent), for at least one complete shift by the end of the course.
   b. The student will demonstrate time management skills, organizational skills, and the ability to prioritize care.
   c. The student will demonstrate clinical reasoning utilizing critical thinking, theory, ethics and creativity.
2. The student will document assessment, planning, interventions, nursing care plan, patient progress, education/teaching record and discharge planning on each client using the agency records/tools.
3. The student will report to the clinical site of the clinical preceptor at the beginning of their shift, receive report on their assigned patients and finish at the end of the Preceptor’s shift when the student will provide report to the oncoming nurse(s).
   a. The student will complete the Integrated Shift Report using SBAR or the system’s format for giving report.
4. The student will collaborate with members of other health care disciplines during their coordination of patient care.
5. The student will practice appropriate delegation with assistive nursing personnel including follow-up supervision as indicated.
6. The student is encouraged to complete a new patient admission.
7. The student will develop a discharge plan for a complicated discharge, preferably an elder adult, per hospital policy.
8. The student may use clinical documentation systems at the clinical site agency.

**Department Manager:** Students may spend some clinical hours (up to 8 hours of the total 135 clinical hours) with a Nurse Manager, Vice President of Nursing or Nursing Supervisor for possible observation of the following activities:

1. Observe some of the responsibilities of the Nurse Manager/VP/Nursing Supervisor.
2. Review national patient safety standards and how they are implemented on the nursing units or in the health system.
3. Attend management meetings of the clinical agency
4. Observe the manager address patient or family concerns.
5. Review unit-specific projects or quality improvement projects on a nursing unit.
6. Review how the Joint Commission impacts nursing practice.
7. Observe and articulate the management style of the manager you are observing.
8. Describe team-building interventions the manager uses in the health system.

**Charge Nurse:** Students may spend some clinical hours (up to 12 hours of the total 135 clinical hours) with the nurse shift leader engaging in activities associated with the overall daily management of their unit. Working collaboratively with the preceptor, students will discuss possible participation in the following activities:

1. Coordinating daily activities and assignments of the nursing staff.
2. Making staff assignments, including assignments for discharges and admissions.
3. Assign patients to a room.
4. Collaborate with other units, Nurse Supervisor or attend Bed Control meetings.
5. Problem-solve associate issues, such as ill calls.
6. Communicate with nurse manager, and/or Supervisor as needed.
7. Attend appropriate meetings of the clinical agency.
8. Address patient/family concerns brought to the Charge Nurse’s attention.
9. Observe orientation of new nursing unit personnel.
**Case Management:** The student will consult with a Case Manager or Discharge Planner to discuss the case of at least one patient during this semester.

**Clinical Seminar:** ~10 hours with Clinical Instructor, part of the total 135 clinical hours.
1. Four to five clinical seminars no longer than two hours will be scheduled during the semester which may include time for student feedback, evaluation and goal setting. Student attendance and participation at each Clinical Seminar is required. Each student’s attendance and participation will be evaluated by the Clinical Instructor and will be included in the student’s evaluation.
2. Seminars can be a time for reflection, clarification, debriefing of the student’s clinical experience and review of written assignments. It is also an opportunity for the student to develop leadership skills in facilitating a meeting by writing an agenda, practice taking minutes and presenting a topic of interest.

**Simulate experience in the Learning Assessment Center** Attendance is required; the date is listed on the course calendar last page of this syllabus. Due to the nature of the simulation there is not a makeup time for the experience. It is a learning-experience, not a test.

**Lab module for starting intravenous catheters:** Students will learn the skill of intravenous catheter insertion with the opportunity to practice in the lab. The student will demonstrate competency in this skill in the lab as a check off.

**Example Breakdown of hours:**
Here is an example of a possible breakdown of hours in clinical:

<table>
<thead>
<tr>
<th>Experience #1</th>
<th>Length of Shift hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hospital Orientation</td>
<td>4</td>
</tr>
<tr>
<td>LAC</td>
<td>2</td>
</tr>
<tr>
<td>IV Skill</td>
<td>1</td>
</tr>
<tr>
<td>Clinical Seminar</td>
<td>10</td>
</tr>
<tr>
<td>Department Manager</td>
<td>~8</td>
</tr>
<tr>
<td>Charge Nurse</td>
<td>12</td>
</tr>
<tr>
<td>Case Manager</td>
<td>~4</td>
</tr>
<tr>
<td>Clinical</td>
<td>94</td>
</tr>
<tr>
<td><strong>Total 135</strong></td>
<td></td>
</tr>
</tbody>
</table>

**Written assignments integrated with the clinical experience:** All written work is guided by a grading rubric in the Course Packet. The written work integrates real experiences observed in clinical or demonstrated in practice combined with the student’s ability to apply theory, evidence, ethics, reasoning and creativity. This is a “Tier II” writing course. The quality of written work is expected to be of that of a senior undergraduate student. It is more scholarly and rigorous than a freshman or sophomore. All written work must be written in correct current APA format, which includes a cover page and a minimum of three peer reviewed references within five years or less. If you'd like to review this more specifically go to the College of Nursing Specific Tier II Writing Criteria at: [http://www.reg.msu.edu/Read/UCC/nur.pdf](http://www.reg.msu.edu/Read/UCC/nur.pdf)

Please refer any questions to your Clinical Instructor concerning the quality of your written work.

The written work includes:
1. Decision making essay
2. Case Management/Discharge Planning Essay; this essay is a “Course Indicator.”
3. Nursing Research Article outline.
At Midterm: Submit the Preceptor Assessment, the Clinical Calendar (of hours to date), the Student-self evaluation and the Clinical Instructor Evaluation.

At Final: Submit the Integrated Shift Report, the Preceptor Assessment, the Clinical Calendar of 135 hours signed by the student and Clinical Instructor, the Student-self evaluation and the Clinical Instructor Evaluation.

Important Course Information:
One percentage point per day late will be deducted for late written work assignments, midterm and final evaluation forms, up to five days after the due date designated by your Clinical Instructor. Assignments received 6 or more days late, will receive 0 points.

A student must achieve a minimum grade of 75% or 2.0 in classroom-theory, a “pass” on the clinical evaluation, and a 75% grade in clinical assignments in order to pass the course regardless of the weighted total. Any student deemed clinically unsafe will not pass the course. The completion of all course assignments and clinical hours is required to pass the course. A 0.0 grade will be given for unsafe, dishonest behavior, falsification or records, unexcused absences and failure to meet minimal course expectations.

Course Grading Scale: The standard College of Nursing grading scale will be utilized:

<table>
<thead>
<tr>
<th>%</th>
<th>GRADE</th>
</tr>
</thead>
<tbody>
<tr>
<td>100-94%</td>
<td>4.0</td>
</tr>
<tr>
<td>93-89%</td>
<td>3.5</td>
</tr>
<tr>
<td>88-84%</td>
<td>3.0</td>
</tr>
<tr>
<td>83-79%</td>
<td>2.5</td>
</tr>
<tr>
<td>78-75%</td>
<td>2.0</td>
</tr>
<tr>
<td>74-70%</td>
<td>1.5</td>
</tr>
<tr>
<td>69-65%</td>
<td>1.0</td>
</tr>
<tr>
<td>&lt;64%</td>
<td>0.0</td>
</tr>
</tbody>
</table>

“Final Course Grades will not be rounded”

The following table summarizes how your in-class and clinical course work factors into your final course grade. Total course points will not be “rounded up at the end of the semester. For example a total of 93.5 points is treated as 93 points.
## Clinical Course Work
(Must earn an average of 75% or greater to pass course)

<table>
<thead>
<tr>
<th>Activity</th>
<th>Weight</th>
</tr>
</thead>
<tbody>
<tr>
<td>Critical Incident Decision Making Example worth 5% each</td>
<td>15%</td>
</tr>
<tr>
<td>One Case Management / Discharge Planning Assignment (Indicator)</td>
<td>20%</td>
</tr>
<tr>
<td>Nursing Research Article Outline Information Technologies</td>
<td>5%</td>
</tr>
<tr>
<td>IV Insertion in the Lab</td>
<td>Pass/ No Pass</td>
</tr>
<tr>
<td>One Integrated Shift Report</td>
<td>Pass / No Pass</td>
</tr>
<tr>
<td>Clinical Performance Evaluation (Must pass to pass course)</td>
<td>Pass / No Pass</td>
</tr>
<tr>
<td><strong>Attendance and participation in Clinical Seminar is included in this evaluation.</strong></td>
<td></td>
</tr>
<tr>
<td>Consistent Delivery of Safe Patient Care</td>
<td>Pass / No Pass</td>
</tr>
<tr>
<td>Learning Assessment Center Exercise</td>
<td>Pass / No Pass</td>
</tr>
<tr>
<td>Attendance or it equivalent to the LAC</td>
<td></td>
</tr>
</tbody>
</table>

| Total Weight                                                             | 40%      |

### Course Policies:

**Attendance:**

Attendance is not taken in class but is strongly encouraged. Students who do not attend class miss out on class room assignments and generally do not do as well on the exams. Absences from Clinical Seminar must be made up because these hours are included in the total 135 clinical hours that is a requirement of the course. If there are unusual circumstances that may warrant consideration by faculty, students are expected to provide that information in email or by letter to the Clinical Instructor who will respond to you and make the decision regarding possible attendance exceptions. Students who are absent from classroom-theory are responsible for notifying the Course Coordinator by email before class. It is the student’s responsibility for understanding class content and obtaining handouts. Students who are going to be absent from classroom-theory are responsible for asking a peer for handouts and notes from class. There will be no clinical activities during MSU’s holiday periods please review MSU academic calendar for this semester.

If you have a last minute absence or change in your clinical schedule, do to unforeseen situation; the student must contact your Clinical Instructor immediately by telephone. An immediate call must also be made to the Preceptor, AND to the unit. If the Preceptor is unable to work the scheduled shift the Preceptor should contact the student immediately. The student then calls the Clinical Instructor with the schedule change or with information about a preceptor change for that shift. It is recommended that students and Preceptors develop a plan before an unplanned change in the schedule becomes an issue. Failure to contact your Clinical Instructor about schedule changes will result in the student rescheduling the entire shift even if only part of the shift is missed. If unable to reach the Clinical Instructor, call the Course Coordinator. Absences from clinical must be made up. It is a course requirement to complete 135 clinical hours.
**Policy for NUR 460 Clinical Rotations:** Students will not be in clinical *eight hours before or eight hours after* class-time, other clinical experiences or required school activities.

For example, class begins at 8 AM on Tuesday morning, therefore a clinical shift must be completed before the 12 AM hour prior to Tuesday at 8 AM.

Do not schedule a night shift after a day clinical experience in Community.

For example, Community clinical ends at 5 PM on a Wednesday, therefore the Leadership Immersion Clinical shift could not be started before the 1 AM hour on Thursday.

*Any exceptions to this policy must be approved by the Clinical Instructor before the shift takes place or it will not count toward the total clinical hours of NUR 460.*

**Policy for balancing clinical hours in NUR 460:** Students will arrange their schedules so that at least 24 hours of clinical are scheduled in each full month of the semester. For example, Fall Semester would include at least 24 hours of clinical in the month of September, October and November. Spring Semester would include at least 24 hours of clinical in February, March and April.

*Any exceptions to this policy must be approved by the clinical instructor before the shift takes place or it will not count toward the total clinical hours of NUR 460.*

**Attendance to Examinations:** Exams will be administered during the course, including the scheduled final exam period. Students who arrive late for exams will have the same stop time as the class. Students are expected to take examinations on the date scheduled unless prior arrangements are made with the Course Coordinator. For emergency or weather-related situations, students are to contact the Course Coordinator as soon as possible. If they are unable to contact the Course Coordinator, call the College of Nursing office and leave a message regarding the reason for your absence. It is the student’s responsibility to reach the Course Coordinator as soon as possible following the examination. Arrangements to take an alternate examination will be made at that time.

There will be one opportunity provided for the **make-up exam that will use an alternative format such as** essay or fill in the blank. Make-up exams will be routinely scheduled within one week of the original exam date, and a health provider statement may be required. Questions regarding examination grades will be submitted within two weeks of the exam date, since exam score alterations will not be made after this time.

**Clinical Site Dress Code/Professionalism:** Make sure to dress and conduct yourself in accordance with agency policy and your prospective role of a professional Registered Nurse. Ask your preceptor about the appropriate dress for the different course activities that is in accordance with the College of Nursing professional dress policy. While in the clinical area students will wear their CON scrubs and they *must wear their MSU nametag at all times.* In the precepted clinical the student must not misrepresent themselves as any other, than a student nurse from MSU CON.

**Safe Nursing Practice:** In order to successfully pass the course, you must demonstrate safe nursing care. Inappropriate or poorly performed psychomotor skills; inappropriate, inaccurate, or inadequate theoretical base for care; or inaccurate or misrepresented documentation is cause for dismissal from the course and a course grade of 0.0.

**Course Communications:** All course faculty can be reached through ANGEL, Outlook email messages and or the telephone. Non-urgent phone messages may also be left on the College of Nursing office phone answering systems. Course information will be sent out electronically via ANGEL email to the students as changes, issues and concerns develop. It is the students’ responsibility to remain informed of all course developments.

**NOTE: Situations Requiring Immediate Contact by Student or Preceptor to Clinical Instructor:**

- Practice error, incident report and/or occurrence report.
- Accident and/or injury involving patient or MSU student.
- Unforeseen or unplanned schedule change.
- Back-up plan for possible preceptor replacement contingencies as needed.
- Unsuccessful resolution of conflict between preceptor and student.
**Student Faculty Relationships:** Pursuant to the faculty and student expectations elaborated in *The Spartan Life*, each of us will be held jointly responsible for the educational atmosphere of this course. If one or more student(s), or we, ever conduct themselves/ourselves in a manner that is disruptive to the course activities, it is everyone's responsibility to resolve the problem. The appropriate manner in which to resolve issues should begin with the involved parties. The Preceptor should first be notified of all agency or clinical site-related issues.

To summarize this chain of command communication sequence:

- First, talk with your assigned Preceptor who is ________________________________.
- Second, (if necessary) speak with your Clinical Instructor who is ________________.
- Third, (if necessary) speak with your Course Coordinator, Della Hughes Carter.
- Fourth, (if necessary) speak with the Martha Scheckel Director of Undergraduate Studies College of Nursing
  A227 Life Sciences Building
  East Lansing, MI 48824-1317
  Phone: 517-353-4543

It is expected that each student will act in a professionally courteous and professional demeanor with their peers, faculty, clinical partners and College of Nursing associates during each course-related encounter. It is also expected that you will arrive on time to each scheduled class, clinical shift, and clinical seminar.

**Organizational Confidentiality:** Protection of the privacy of the organization by confidential reporting is an expected ethical responsibility of the BSN nursing student in this course. Like patient confidentiality, we do not disclose information about employees or the organization, except on a “need-to-know” basis. In oral or written discussions of the clinical experience complete anonymity is required. In sensitive clinical situations, students should excise themselves or expect to be excluded and comply in a gracious manner. These situations may include: disciplinary action, collective bargaining, marketing or other competitive strategies.
CON has defined the following competencies that must be achieved by all students in each Level before progressing onto the next Level and graduating. At the end of each Level, all students will achieve the objectives and competencies listed below for that level, as well as the indicators specific to each course. All indicators, as well as the overall grade for a course, must be at 75% passing to proceed onto the next level.

<table>
<thead>
<tr>
<th>Concept IV</th>
<th>Level IV Outcome</th>
<th>LIV Competency</th>
<th>LIV Indicator</th>
</tr>
</thead>
<tbody>
<tr>
<td>COMMUNICATION IV (COMM)</td>
<td>Effectively communicate and collaborate with individuals, groups and populations of clients and health professionals and the community. (Communication theoretical construct).</td>
<td>Performs the role of leader/manager through effective communication with all members of the health care team (non-professional, professional, and executive levels). Demonstrates ability to effectively communicate with health care professionals, professional nursing organizations, governmental officials, and communities to promote health care initiatives.</td>
<td>Writing assignments that demonstrate the student’s ability to communicate within levels of the health care and social system. (Also PROFESSIONAL LEADERSHIP; NUR 460)</td>
</tr>
<tr>
<td>CRITICAL THINKING IV (CT)</td>
<td>Utilize clinical reasoning to organize data and determine nursing approaches to achieve client and organizational outcomes. (Critical thinking theoretical construct).</td>
<td>Critically judges nursing care issues and develops approaches to clinical/theoretical situation. Evaluates and revises decisions under conditions of risk and uncertainty.</td>
<td>Combined with ETHICAL PRACTICE</td>
</tr>
<tr>
<td>NURSING THERAPEUTICS IV (NT)</td>
<td>Analyze data to competently deliver targeted nursing care to individuals, groups and populations. (Nursing therapeutics theoretical construct).</td>
<td>Provides and critically evaluates complete care to a selected group of patients. Analyzes effectiveness of community resources when performing a community health risk assessment for diverse populations</td>
<td>Community assessment/analysis health promotion project: Evidence-based assessment, diagnosis, planning, intervention, and evaluation in partnership with a vulnerable community-based population group (also EVIDENCE-BASED PRACTICE, HEALTH PROMOTION AND RISK REDUCTION, and GLOBAL AND CULTURAL COMPETENCE; NUR 470)</td>
</tr>
<tr>
<td>Course Title</td>
<td>Course Description</td>
<td>Syllabus Requirement</td>
<td>Combined with Courses</td>
</tr>
<tr>
<td>-----------------------------------------------------------------------------</td>
<td>--------------------------------------------------------------------------------------------------------</td>
<td>---------------------------------------------------------------------------------------------------------------</td>
<td>----------------------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td><strong>HEALTH PROMOTION AND RISK REDUCTION IV (HPRR)</strong></td>
<td>Facilitates adoption of values and behaviors of individuals populations that will promote health and wellness in individuals, groups and populations. (Health promotion/risk reduction theoretical construct)</td>
<td>Applies wellness and health promotion/risk reduction models to assess and intervene with vulnerable populations, and conducts process and outcomes evaluation of the HP/RR intervention.</td>
<td>Combined with NURSING THERAPEUTICS, EVIDENCE BASED PRACTICE, AND GLOBAL CULTURAL COMPETENCE (see NT).</td>
</tr>
<tr>
<td><strong>ILLNESS AND DISEASE MANAGEMENT IV (IDM)</strong></td>
<td>Integrates theories and principles to competently coordinate high quality, safe and effective management of illness and disease for individuals, groups and populations. (Illness and disease management theoretical construct).</td>
<td>Arranges all necessary referrals and liaisons to facilitate transfer of patient from agency to home or another agency Promote achievement of client outcomes by supervising and/or collaborating with members of the health care team.</td>
<td>Combined with PROFESSIONAL LEADERSHIP.</td>
</tr>
<tr>
<td><strong>PROFESSIONAL LEADERSHIP IV (PL)</strong></td>
<td>Provide professional nursing leadership to promote optimal health outcomes for care for individuals, groups and populations in varied care settings. (Professional leadership theoretical construct).</td>
<td>1. Examines licensure law, regulations, and scope of practice 2. Develop personal goals for professional development including areas that enhance health care and advancement of the profession 3. Advocate for the role of the professional nurse as a member of the health care team 4. Competently coordinates the interdisciplinary care provided to a group of 3 to 4 patients for at least one complete 8 to 12-hour nursing shift including the supervision of ancillary nursing staff.</td>
<td>Synthesis of a case management paper demonstrating patient education and/or the issues related to a complicated discharge plan. (also ILLNESS AND DISEASE MANAGEMENT; NUR 460). Combined with COMMUNICATION</td>
</tr>
<tr>
<td><strong>ETHICAL PRACTICE IV (EP)</strong></td>
<td>Apply effective strategies to address instructional and population ethical problems. (Ethical practice theoretical construct).</td>
<td>Evaluates policy and practice using ethical problem-solving methods Develops strategies to remedy institutional or social level ethical problems</td>
<td>Uses ethical problem-solving method and appropriate literature to develop a case analysis using an ethical problem experienced during personal clinical practice (Also CRITICAL THINKING; NUR 480).</td>
</tr>
<tr>
<td>EVIDENCE-BASED PRACTICE IV (EBP)</td>
<td>Integrate best current evidence with clinical expertise and patient/family/population preference and values for delivery of optimal health care. (Evidence-based practice theoretical construct)</td>
<td>Evaluates policies and procedure used in the clinical settings using current evidence.</td>
<td>Combined with NURSING THERAPEUTICS, HEALTH PROMOTION RISK REDUCTION, AND GLOBAL CULTURAL COMPETENCE (see NT).</td>
</tr>
<tr>
<td>---------------------------------</td>
<td>---------------------------------------------------------------------------------</td>
<td>---------------------------------------------------------------------------------</td>
<td>-------------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>GLOBAL AND CULTURAL COMPETENCE IV (GCC)</td>
<td>Analysis of the interaction among global, cultural, societal and policy factors affecting the health and wellness of individuals, families and populations. (Global and cultural competence theoretical construct)</td>
<td>Examines the interaction between cultural and social variables of a specific cultural population Examines international Nursing’s role in global health</td>
<td>Combined with NURSING THERAPEUTICS, EVIDENCE BASED PRACTICE, AND HEALTH PROMOTION RISK REDUCTION (see NT).</td>
</tr>
</tbody>
</table>
**Campus and College of Nursing Policies:** Refer to *MSU Spartan Life Handbook* and College of Nursing BSN Handbook for policies regarding:

1. Academic Dishonesty and Malfeasance
2. Taping and communication devices
3. Weather
4. Protection of property/computers
5. Protection of Scholarship and grades
6. SIRS Student Instructor and Course Evaluation
7. Clinical Attire/dress code
8. Student Disabilities

**University & College Policies:** The College of Nursing expects that students will demonstrate professional behavior in all situations. Specific expectations for clinical and other professional venues can be found in the appropriate handbook. You are responsible for reviewing and acting in accordance with the policies and procedures found in the following sources, including the following topics: Professionalism, Academic Integrity, Accommodations for Students with Disabilities, Disruptive Behavior, Attendance, Compliance, and Progression.

- CON Student handbook [http://nursing.msu.edu/handbooks.asp](http://nursing.msu.edu/handbooks.asp)
- Information for Current Students—including Rights, Responsibilities and Regulations for Students [http://www.msu.edu/current/index.html](http://www.msu.edu/current/index.html)
- Academic Programs [http://www.reg.msu.edu/UCC/AcademicPrograms.asp](http://www.reg.msu.edu/UCC/AcademicPrograms.asp)

**Immunization and CON Compliance:** All students must submit and comply with Centers for Disease Control and Prevention Guidelines for Health-Care Workers and meet the College of Nursing Compliance requirements. Students are responsible for maintaining and providing documentation for immunization and other CON compliance requirements. Students are directed to the BSN Student Handbook for specific information. Students will NOT be allowed into clinicals without documentation of compliance.

**Disruptive Behavior:** Article 2.3.5 of the *Academic Freedom Report* (AFR) for students at Michigan State University states: "The student's behavior in the classroom shall be conducive to the teaching and learning process for all concerned." Article 2.3.10 of the AFR states that "The student has a right to scholarly relationships with faculty based on mutual trust and civility." *General Student Regulation 5.02* states: "No student shall . . . interfere with the functions and services of the University (for example, but not limited to, classes . . .) such that the function or service is obstructed or disrupted. Students whose conduct adversely affects the learning environment in this classroom may be subject to disciplinary action through the Student Faculty Judiciary process.

**Academic Integrity:** Article 2.3.3 of the *Academic Freedom Report* states that “the student shares with the faculty the responsibility for maintaining the integrity of scholarship, grades, and professional standards.” In addition, the College of Nursing adheres to the policies on academic honesty as specified in General Student Regulations 1.0, *Protection of Scholarship and Grades*, and in the all-University Policy on Integrity of Scholarship and Grades, which are included in *Spartan Life Student Handbook and Resource Guide*. A student who plagiarizes, fabricates, or falsifies data (written documentation in critical incidents, number of clinical hours, for example) will receive a 0.0 for this course.
**Special Student Needs or Preferences:** The NUR460 Course Coordinator must be advised within 2 weeks, of the first day of class:

1. If a student would like to take this course as an honors course, the paperwork concerning specific honors project must be completed within 2 weeks of the first day of class.

2. If a student possesses any religious or personal factors which could possibly prevent them from attending any lectures, clinical seminars, or clinical site experiences.
   a. Please note neither “Greek” fraternity or sorority events are considered religious events under current College of Nursing and MSU policy.

3. Michigan State University is committed to providing equal opportunity for participation in all programs, services and activities. Requests for accommodations by persons with disabilities may be made by contacting the Resource Center for persons with Disabilities at 517-884-RCPD or on the web at rdpd.msu.edu. Once your eligibility for an accommodation has been determined, you will be issued a verified individual services accommodation (“VISA”) FORM. Please present this form to me at the start of the term and two weeks prior to the accommodation date (test, assignment, etc.) Requests received after this date will be honored whenever possible.

**Honors Option:** Students who wish to take this course as an honors option course will need to contact the course coordinator within the 14 days of the first day of the semester so they can meet with them to discuss different honors options. Past honors projects have included independent reading in an area of interest to write a summary paper, leading a group/class discussion, making a class presentation, etc.

**Other:**
This syllabus is a tool to help you plan your NUR 460 course activities and is NOT an irrevocable contract. The information presented and the accompanying assignment schedule is subject to change. The NUR460 Course Coordinator or Clinical Instructor will announce any deviations from the syllabus in class. Each student will be held responsible for all materials covered in class and for any changes in the syllabus. Each student will be responsible for obtaining the schedule time, date, and location of each course exam and the scheduled due dates for all assignments.

**The professor will notify students of all schedule changes in class and or by Angel.**
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<td>Della Hughes Carter RN, MSN, GNP-BC</td>
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End of September to your clinical instructor. 
Nursing Research Article Outline is due = 1% deduction for each day late Assignments received 6 or more days late, will receive 0 points.

10/4   | **Exam I**                                                             |                                                                          |                                              |
| 10/11 | Utilization Review / Geriatrics                                        | Pg 117-130                                                              | Della                                        |
| 10/18 | Core Measures; Quality Improvement, Safety, Informatics and the Joint Commission | Ch2, 20, Articles                                                       | Julie Savage RN, MSN MI Specialist from Sparrow Hospital |

10/18 Critical Incident Decision Making Paper Due = 1% deduction for each day late Assignments received 6 or more days late, will receive 0 points.

10/25  | Continuation of 10/11, 10/18 lectures;                                  |                                                                          | Della                                        |
| 11/1  | Healthcare Budgeting and Financial Management                           | Ch 12, 22, Articles, Study Guide                                        | Jacalyn Liebowitz RN, BSN, MBA, CNAA, VP of Patient Care, Allegiance |
| 11/8  | **Exam II**                                                            |                                                                          |                                              |
| 11/15 | One Case Management / Discharge Planning Assignment = 1% deduction for each day late Assignments received 6 or more days late, will receive 0 points. |                                                                          |                                              |
| 11/15 | Leadership, Management & Systems Theories                             | Ch 1, 3, 17, system theories pg 130-133, 264, 392, 31.                 | Della                                        |
| 11/22 | Nurse Department Manager; Charge Nurse Role                            | Ch 4, 14, 15 employment laws p 83-88                                    | Della                                        |
| 11/29 | Coordinating Patient Care: Case Management; Power and Negotiation      | Articles                                                                 | Dr. Nancy Schmitt                            |
| 12/6  | Hospital Organizational Structure: Culture & Care Delivery Models       | Ch 8, 13, pg 421-431, Ch 9.                                             | Della                                        |

Final Exam: Wednesday, December 14, 2011, 7:45-9:45 a.m.